

Anne-Marie Pijanka

Program Director

Contact

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Areas of Expertise

Management

- Program/Project
- Stakeholder
- Strategic/Contract
- Change/Configuration
- Environment/Release

Cost Control/Program Budget

Methodologies/Process

Implementation

Strong Technical Skills

Scheduling/Planning

Key Personal Skills

Solution & detailed oriented

Self-motivated

Outcome focused

Perseverance

Professional Profile

An accomplished Program/Project Manager with expertise in project life cycles, planning, executing, controlling and closing projects delivering business value. A highly motivated professional who is driven to succeed and have a proven ability to manage complex projects. A solution-oriented person who thrives in challenging and green field environments with a diverse skill set across multiple arenas. Exceptional attention to detail, foreseeing potential downstream impacts to the project and risk mitigation.

Qualities:

- Program Management experience, 6+ years Project Management
- 16+ years in management and team-leadership history (Construction and IT)
- 21+ years in testing and test management.
- Extensive stakeholder management, strong communicator at all levels
- Proven ability to drive change and create rapid, measurable improvements
- Creative and proactive trouble-shooter and problem solver
- Consultant and account management experience
- Tendering/Bid and Sales experience

Experience

July 2019 – Current (Promoted)

Program Director • SAGRN Upgrade • Motorola (short term contract)

- Directed and co-ordinated 5 sub network programs, resources and project plans, ability to drive project closure.
- Controlled expenditure in accordance with budget allocations.
- Developed and executed strategic plans to drive project to closure.
- Preparation and delivery of executive reports, budgets and ministerial presentations.
- Managed deliverables and scope within difficult contractual requirements.
- Overall project governance, including compliance to industry and government regulations.

Achievements

Successful delivery of sub networks to completion and practical completion milestone payments.

Qualifications

Project Management Professional

Current

APMG / METAPM

Prince 2 Foundation

Monash University

Microsoft Project 2010

Adelaide Institute of TAFE | 2005

Certificate Software Programming

Diploma Web Technologies

Adelaide Institute of TAFE | 2003

Advance Diploma of IT

Workplace Training Certificate IV

Cisco Level 1&2

Certified Lecturer Level 1

Certified Lecturer – iCarnegie
(Java, Visual Basic & Networking)

Adelaide Institute of TAFE | 2000

Diploma of Information

Technology

February 2019 – July 2019

Senior Project Manager • SAGRN Upgrade - Paging • Motorola (short term contract)

- Develop and maintain a detailed project schedules and actively manage scheduled tasks to track progress.
- Build and maintain relationships between Motorola Solutions and Attorney General Department and public safety agencies (police, fire, ambulance).
- Manage and support development, test and operations teams in troubleshooting, diagnosing and fixing technology and RF Flex network problems.
- Manage planning discussions and drive RF engineers and cross-functional teams to meet deliverables and milestone commitments to ensure successful project completion.
- Anticipate and identify project risks, schedule slippages or changes to scope, cost and resource impacts. Drive resolution of internal issues when the project deviates from plan.
- Identify and lead process improvement to ensure efficiency and on-time execution.
- Work closely with RF Engineering to ensure RF Design is completed and documented for hand over to Motorola Solutions Operations for O&M contract.
- Prepare technical recommendations and reports for senior management, Attorney Generals Department and ministerial.
- Engage with suppliers, subcontractors and other stakeholders to obtain best solution for critical deliverables.

Achievements

- Successful identification, replanning and solution recommendations of previously stalled deliverables to enable acceptance testing to commence, and milestone payments to be released.

February 2018 – February 2019

Technical Sales Engineer/Project Manager • Corporate/Grafton Prison
• SAAB Australia

- Managing projects, provide support to projects, assisting with integration, installation and commissioning.
- Managing engineering projects for technical design delivery.
- Provide architecture leadership, SME and QA support to engineers.
- Work with engineering teams to develop technical solutions to meet customer needs
- Prepare business case approvals for opportunities for Saab WB2 (Decision to Tender) and WB3 (Decision to submit tender response).
- Prepare large tenders, establishing tender plans, submit tenders, identification of resourcing requirements, recommendations of technology security and network solutions.
- Manage tenders to achieve agreed outcomes.
- Engage with suppliers, subcontractors and other stakeholders to obtain best solution and pricing for tenders and bids.

References

Neville Page

Service Delivery Manager
Motorola Solutions
0438 690 222 |
neville.page@motorolasolutions.com

Neil Royle

District Projects Leader
Honeywell
0427 543 518 |
neil.royle@honeywell.com

Geoff Cosh

Commissioning Manager/ Senior
Project Engineer
Honeywell
0418161873 |
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Gary Wellen

Projects Director
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Professional Memberships

PMP (ID# 1096720)

Other

Baseline Security Clearance

Construction White Card

- Prepare subcontractor statement of work for tenders.
- Improve tender processes, modification and updating of tender tools for optimum outcomes.
- Identification of risks and Value add engineering opportunities during tenders.
- Advise business on commissioning and installation of security systems.
- Identification of new business opportunities.
- Read and understand construction drawings, specifications, recommend technical solutions.
- Participate in pre and post tendering review, drive lessons learned initiatives for continual improvement.
- Mentoring Engineers, ensuring proficient in understanding site environment and design challenges

Achievements

- Successful creation, delivery of reliable and high-quality engineering security drawings, avoiding contractual penalties.
- Successful delivery of major tenders for NSW Prisons, resulting in new program of works.

October 2017 – February 2018

ICT Project Manager • Land Services • Dept Treasury & Finance (short term contract)

- Providing strategic oversight and input to monitoring, reporting, reviewing activities of the applicable Working Groups, external contractors and consultants against project sub-schedules and the supporting timelines\.
- Risk management strategies and plans, and other project related milestones.
- Monitoring, reviewing and working towards deliverables and milestones included in the project schedule, to facilitate the early identification of potential project slippages and/or identify opportunities.
- Contributing to the effective management of project budgets with an emphasis on achieving agreed project outcomes and delivering on time and within budget expectations.

October 2016 – October 2017

Completions Project Manager • Ravenhall Prison • Honeywell (short term contract)

- Formulated, managed and established project approach and framework for Completion.
- Provided authoritative advice and guidance to the project on any aspects of completions, integration and operational deliverables.
- Managed contractual and commercial concerns.
- Managed engineering and IT staff in establishing project expectations, fostering creativity and self-motivation by implementing result expectations.
- Managed contract & specifications to deliverable mappings.
- Delivered Operation & Maintenance documentation for Technical Completion
- Implemented Integration methodologies and strategies, aligning contractual, technical and design requirements.
- Highlighted risks and opportunities in a construction and IT environment.
- Identified and Established the Honeywell Testing Framework.
- Recommendations on strategic planning.

- Established and managed ALM, aligning contractual, technical and design requirements to the Honeywell deliverables and integration requirements.
- Defined completion schedule and deliverables.

Achievements

Implemented Operation & Maintenance framework and templates for Security & ICT. On time delivery of Security and ICT contractual deliverables to allow milestone payments.

January 2016 – October 2016 (Promoted)

Senior Project Manager • New Royal Adelaide Hospital • Honeywell

- Accountable for managing the contractual delivery of Substantial Completion (\$10.2M) and managerial support for Technical Completion.
- Responsible for budget, costing, estimating, site variations and planning projects.
- Managed Stakeholders, subcontractors, Honeywell staff and engineers.
- Managed and mitigated risks (\$26M) and identified opportunities.
- Managed and reported on project financials, progress and status utilising project tools.
- Controlled and managed quality assurance, project and design change.
- Management ICT Digital Integration & Honeywell Software Deployments.
- Delivered Operation & Maintenance documentation for Substantial and Technical Completion.
- Managed site HSE.
- Established project schedule using Microsoft Project, migration to Primavera P6.
- Participated in sitewide ICT and Construction change control boards.
- Demonstrated Technical Completion Tests to the Independent Certifier.
- Understood the wider commercial environment, actively addressing contractual and commercial concerns.

Achievements

- Successful project managed delivery of Honeywell NRAH (\$10.2M+ Design and Construct PPP) to contractual Substantial Completion.
- Installed, commissioned and integrated over 800 cameras, 1300 electronic access control doors (including interlock and lockdown), 550 fixed duress points, 300 intercoms, and integration to SA Health, ICT (Mobile Duress) and FM systems.

January 2016 – October 2016

Integration Project Manager • New Royal Adelaide Hospital • Honeywell (contract)

- Liaised and resolved ICT/ construction issues with technical leads, programmers, engineers, site construction teams and with the FM.
- Analysis and ensuring requirements, change requests and configuration alignment with the contract and FM.
- Participated and contributed in CCB's, construction and ICT technical and design reviews.

- Management ICT Digital Integration & Honeywell Software Deployments.
- Managed Stakeholder expectations.
- Identified and Established the Honeywell Testing Framework and responsible for strategic planning.
- Scheduled resources and milestone deliverables.
- Provided authoritative advice and guidance to the project on any aspect of Integration and testing.
- Established ALM (Test Tool), aligning contractual, technical and design requirements to the Honeywell deliverables.
- Established and managed the Honeywell test framework for FAT, SIT, Load, Integration, Failover.

Achievements

- Promoted.
- Delivered a test solution that was used from FAT to Substantial Completion that encompassed all contractual and functional requirements, saving \$250K.

January 2014 – August 2014 (Promoted)

Completions Project Manager • New Royal Adelaide Hospital • Hewlett Packard

- Scheduled and established Completions resources, tasks and deliverables.
- Managed and mitigated risks associated with testing and commissioning (\$14M).
- Identified and established the ICT Commissioning Framework, responsible for strategic planning.
- Ensured contractual alignment.
- Supported Release Manager, Change Manager in communication to key stakeholders.
- Participated and contributed in design reviews, Change Control Boards, and executive meetings.
- Defined estimates to project completion, resources, tasks and activities.
- Defined and implemented strategies to mitigate risk, reduce costs and impacts to the delivery timeline.
- Provided authoritative advice and guidance to the project and construction.
- Conducted workshops and presentations to senior management and construction directors.
- Conducted staff performance reviews.

Achievements

- Completed defined deliverables 6 months ahead of schedule.
- Managed and mitigated risk profile (\$14M).

For full list of work history, download of detailed resume - <http://www.linkedminds.com.au/resume/detailed.pdf>